

Form **990**

**Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

**2018**

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Open to Public Inspection

**A** For the **2018** calendar year, or tax year beginning and ending

|  |   |  |   |
|--|---|--|---|
| <b>B</b> Check if applicable:<br><br>Address change<br>Name change<br>Initial return<br>Final return/terminated<br>Amended return<br>Application pending | <b>C</b> Name of organization<br><b>CAPITAL REGION COMMUNITY FOUNDATION</b> |  | <b>D</b> Employer identification number<br><b>** - *** 6652</b> |
|  | Doing business as   |  | <b>E</b> Telephone number<br><b>(517) 272-2870</b>              |
|  | Number and street (or P.O. box if mail is not delivered to street address)  | Room/suite   |   |
|  | <b>330 MARSHALL STREET</b>  | <b>300</b>   | <b>G</b> Gross receipts \$ <b>13,567,821.</b>                   |
| City or town, state or province, country, and ZIP or foreign postal code<br><b>LANSING, MI 48912</b>   |   | <b>H(a)</b> Is this a group return for subordinates? ..... <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No |   |
| <b>F</b> Name and address of principal officer: <b>DENNIS FLIEHMAN</b><br><b>SAME AS C ABOVE</b>   |   | <b>H(b)</b> Are all subordinates included? Yes No  |   |
| <b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527                                    |   | If "No," attach a list. (see instructions)   |   |
| <b>J</b> Website: ▶ <b>WWW.OURCOMMUNITY.ORG</b>  |   | <b>H(c)</b> Group exemption number ▶   |   |
| <b>K</b> Form of organization: <input checked="" type="checkbox"/> Corporation Trust Association Other ▶   |   | <b>L</b> Year of formation: <b>1987</b>  | <b>M</b> State of legal domicile: <b>MI</b>                     |

**Part I Summary**

|  |   |
|--|---|
| <b>Activities &amp; Governance</b>   | <b>1</b> Briefly describe the organization's mission or most significant activities: <b>TO SERVE THE CHARITABLE NEEDS AND ENHANCE THE QUALITY OF LIFE IN OUR COMMUNITY.</b> |
|  | <b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.                            |
|  | <b>3</b> Number of voting members of the governing body (Part VI, line 1a) <b>3</b> <b>17</b>   |
|  | <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b) <b>4</b> <b>17</b>   |
|  | <b>5</b> Total number of individuals employed in calendar year 2018 (Part V, line 2a) <b>5</b> <b>12</b>  |
|  | <b>6</b> Total number of volunteers (estimate if necessary) <b>6</b> <b>113</b>   |
|  | <b>7 a</b> Total unrelated business revenue from Part VIII, column (C), line 12 <b>7a</b> <b>0.</b>   |
| <b>b</b> Net unrelated business taxable income from Form 990-T, line 38 <b>7b</b> <b>0.</b>      |   |
| <b>Revenue</b>   | <b>8</b> Contributions and grants (Part VIII, line 1h) <b>3,520,212.</b> <b>Prior Year</b> <b>3,450,479.</b> <b>Current Year</b>  |
|  | <b>9</b> Program service revenue (Part VIII, line 2g) <b>0.</b> <b>0.</b>   |
|  | <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d) <b>2,115,329.</b> <b>4,754,835.</b>   |
|  | <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) <b>68,169.</b> <b>60,719.</b>  |
|  | <b>12</b> Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) <b>5,703,710.</b> <b>8,266,033.</b>  |
| <b>Expenses</b>  | <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3) <b>3,979,407.</b> <b>3,726,105.</b>  |
|  | <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4) <b>0.</b> <b>0.</b>   |
|  | <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) <b>748,479.</b> <b>785,061.</b>   |
|  | <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e) <b>0.</b> <b>0.</b>  |
|  | <b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>154,364.</b>  |
|  | <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) <b>298,360.</b> <b>495,949.</b>  |
|  | <b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) <b>5,026,246.</b> <b>5,007,115.</b>   |
| <b>19</b> Revenue less expenses. Subtract line 18 from line 12 <b>677,464.</b> <b>3,258,918.</b> |   |
| <b>Net Assets or Fund Balances</b>   | <b>20</b> Total assets (Part X, line 16) <b>103,547,613.</b> <b>Beginning of Current Year</b> <b>95,187,057.</b> <b>End of Year</b>   |
|  | <b>21</b> Total liabilities (Part X, line 26) <b>708,151.</b> <b>786,038.</b>   |
|  | <b>22</b> Net assets or fund balances. Subtract line 21 from line 20 <b>102,839,462.</b> <b>94,401,019.</b>   |

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|   |   |   |                               |  |                          |
|---|---|---|-------------------------------|--|--------------------------|
| <b>Sign Here</b>  | Signature of officer  | Date  |                               |  |                          |
|   | <b>DENNIS FLIEHMAN, PRESIDENT &amp; CEO</b><br>Type or print name and title |   |                               |  |                          |
| <b>Paid Preparer Use Only</b>   | Print/Type preparer's name<br><b>BRANDY L. TERWILLIGER, CP</b>              | Preparer's signature<br><b>BRANDY L. TERWILLIGE</b> | Date<br><b>09/18/19</b>       | Check if self-employed<br><input type="checkbox"/> | PTIN<br><b>P00645694</b> |
|   | Firm's name ▶ <b>MANER COSTERISAN PC</b>                                    | Firm's EIN ▶ <b>** - *** 7642</b>                   | Phone no. <b>517-323-7500</b> |  |                          |
| Firm's address ▶ <b>2425 E. GRAND RIVER, SUITE 1</b><br><b>LANSING, MI 48912-3291</b> |   |   |                               |  |                          |

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission: THE CAPITAL REGION COMMUNITY FOUNDATION HELPS DONORS ACHIEVE THEIR CHARITABLE DREAMS BY BUILDING PERMANENT ENDOWMENTS THAT ADDRESS THE COMMUNITY'S INTERESTS AND CHANGING NEEDS.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code: ) (Expenses \$ 4,260,228. including grants of \$ 3,726,105. ) (Revenue \$ 60,719. ) WE ACT AS A COMMUNITY FOUNDATION. SEE SCHEDULE I FOR ACTIVITY AND GRANTS ISSUED IN AMOUNTS OVER \$5,000. NUMEROUS OTHER SMALLER GRANTS AND SCHOLARSHIPS WERE ISSUED THROUGHOUT THE YEAR.

4b (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4c (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$ )

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 4,260,228.

**Part IV Checklist of Required Schedules**

|  | Yes | No |
|--|-----|----|
| 1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br><i>If "Yes," complete Schedule A</i>  | X   |    |
| 2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?   | X   |    |
| 3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>  |     | X  |
| 4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>   | X   |    |
| 5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>   |     | X  |
| 6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>  | X   |    |
| 7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>  |     | X  |
| 8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>   |     | X  |
| 9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>            |     | X  |
| 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>   | X   |    |
| 11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.   |     |    |
| a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>   | X   |    |
| b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>   |     | X  |
| c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>   |     | X  |
| d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>  |     | X  |
| e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>   | X   |    |
| f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>  | X   |    |
| 12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>  |     | X  |
| b Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>  | X   |    |
| 13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>  |     | X  |
| 14a Did the organization maintain an office, employees, or agents outside of the United States?  |     | X  |
| b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> |     | X  |
| 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>   |     | X  |
| 16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>   |     | X  |
| 17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>   |     | X  |
| 18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>   |     | X  |
| 19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>   |     | X  |
| 20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>   |     | X  |
| b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   |     |    |
| 21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>  | X   |    |

**Part IV Checklist of Required Schedules** (continued)

|  | Yes         | No |
|--|-------------|----|
| <b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....   | <b>22</b> X |    |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....  | <b>23</b> X |    |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....                           | <b>24a</b>  | X  |
| <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....   | <b>24b</b>  |    |
| <b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....  | <b>24c</b>  |    |
| <b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....   | <b>24d</b>  |    |
| <b>25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....   | <b>25a</b>  | X  |
| <b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....  | <b>25b</b>  | X  |
| <b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> .....                                 | <b>26</b>   | X  |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> ..... | <b>27</b>   | X  |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):  |             |    |
| <b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> .....  | <b>28a</b>  | X  |
| <b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> .....   | <b>28b</b>  | X  |
| <b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> .....   | <b>28c</b>  | X  |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....  | <b>29</b> X |    |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....  | <b>30</b>   | X  |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations?<br><i>If "Yes," complete Schedule N, Part I</i> .....   | <b>31</b>   | X  |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....  | <b>32</b>   | X  |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....  | <b>33</b> X |    |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....  | <b>34</b>   | X  |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....   | <b>35a</b>  | X  |
| <b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....  | <b>35b</b>  |    |
| <b>36 Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....  | <b>36</b>   | X  |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....   | <b>37</b>   | X  |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?<br><b>Note.</b> All Form 990 filers are required to complete Schedule O .....   | <b>38</b> X |    |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

Check if Schedule O contains a response or note to any line in this Part V .....

|   | Yes         | No |
|---|-------------|----|
| <b>1a</b> Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable .....  | <b>1a</b>   | 29 |
| <b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable .....  | <b>1b</b>   | 0  |
| <b>c</b> Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? ..... | <b>1c</b> X |    |

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

Table with columns for question number, question text, and Yes/No response boxes. Includes questions 2a through 16 regarding employee counts, tax returns, business income, foreign accounts, prohibited transactions, and charitable contributions.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a Enter the number of voting members... 17; 1b Enter the number of voting members included in line 1a... 17; 2 Did any officer, director, trustee, or key employee have a family relationship... X; 3 Did the organization delegate control over management duties... X; 4 Did the organization make any significant changes to its governing documents... X; 5 Did the organization become aware during the year of a significant diversion of the organization's assets... X; 6 Did the organization have members or stockholders... X; 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body... X; 7b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body... X; 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? X; b Each committee with authority to act on behalf of the governing body? X; 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O... X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a Did the organization have local chapters, branches, or affiliates? X; 10b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? X; 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? X; 11b Describe in Schedule O the process, if any, used by the organization to review this Form 990.; 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 X; 12b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? X; 12c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done X; 13 Did the organization have a written whistleblower policy? X; 14 Did the organization have a written document retention and destruction policy? X; 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official X; b Other officers or key employees of the organization X; If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).; 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? X; 16b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed MI
18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
[X] Own website [X] Another's website [X] Upon request [ ] Other (explain in Schedule O)
19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, address, and telephone number of the person who possesses the organization's books and records
KRISTIN ROGERS - (517) 272-2870
330 MARSHALL STREET, SUITE 300, LANSING, MI 48912

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and Title                                  | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| (1) LEE REIMANN<br>TRUSTEE                             | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (2) MEEGAN HOLLAND<br>TRUSTEE                          | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (3) KURT GUTER<br>TRUSTEE                              | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (4) ERIC BOWERS<br>TRUSTEE                             | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (5) JEFF BENSON<br>TRUSTEE                             | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (6) MICHAEL FLOWERS<br>TRUSTEE                         | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (7) ANGELIA SALAS<br>TRUSTEE                           | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (8) DANIELLE ROBINSON<br>TRUSTEE                       | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (9) DAN THELEN<br>TRUSTEE                              | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (10) JEFF WILLIAMS<br>TRUSTEE                          | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (11) PAUL RATHBUN<br>TRUSTEE                           | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (12) JOE E. PRAY<br>TRUSTEE                            | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (13) MICHAEL GILMORE<br>TRUSTEE                        | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (14) LOGAN JACKSON<br>STUDENT TRUSTEE (7/1/17-6/30/18) | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (15) CLAIRE HIPPS<br>STUDENT TRUSTEE (7/1/18-6/30/19)  | 1.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (16) JACK ROBERTS<br>CHAIR                             | 1.00  | X   |                       | X       |              |                              | 0.     | 0.   | 0.  |   |
| (17) RACHEL LEWIS<br>CHAIR ELECT/SECRETARY             | 1.00  | X   |                       | X       |              |                              | 0.     | 0.   | 0.  |   |

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title  | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| (18) KATIE LYNWOOD<br>TREASURER                                | 1.00  | X   |                       | X       |              |                              |        | 0.   | 0.  | 0.  |
| (19) DENNIS FLIEHMAN<br>PRESIDENT & CEO                        | 40.00   |   |                       | X       |              |                              |        | 154,234.   | 0.  | 35,939.   |
| (20) LAURIE BAUMER<br>EXECUTIVE VICE PRESIDENT                 | 40.00   |   |                       | X       |              |                              |        | 120,400.   | 0.  | 13,378.   |
|  |   |   |                       |         |              |                              |        |  |   |   |
|  |   |   |                       |         |              |                              |        |  |   |   |
|  |   |   |                       |         |              |                              |        |  |   |   |
|  |   |   |                       |         |              |                              |        |  |   |   |
|  |   |   |                       |         |              |                              |        |  |   |   |
|  |   |   |                       |         |              |                              |        |  |   |   |
|  |   |   |                       |         |              |                              |        |  |   |   |
|  |   |   |                       |         |              |                              |        |  |   |   |
| <b>1b Sub-total</b>  |   |   |                       |         |              |                              |        | 274,634.   | 0.  | 49,317.   |
| <b>c Total from continuation sheets to Part VII, Section A</b> |   |   |                       |         |              |                              |        | 0.   | 0.  | 0.  |
| <b>d Total (add lines 1b and 1c)</b>                           |   |   |                       |         |              |                              |        | 274,634.   | 0.  | 49,317.   |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **2**

|   | Yes | No |
|---|-----|----|
| 3 Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>                                       |     | X  |
| 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i> | X   |    |
| 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>                       |     | X  |

**Section B. Independent Contractors**

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------|--------------------------------|---------------------|
| NONE                             |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**



**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

|   |  |  | (A)<br>Total revenue | (B)<br>Related or<br>exempt function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue excluded<br>from tax under<br>sections<br>512 - 514 |  |
|---|--|--|----------------------|---|---|--|--|
| <b>Contributions, Gifts, Grants<br/>and Other Similar Amounts</b>             | <b>1 a</b> Federated campaigns .....   | <b>1a</b>  |                      |   |   |  |  |
|   | <b>b</b> Membership dues .....   | <b>1b</b>  |                      |   |   |  |  |
|   | <b>c</b> Fundraising events .....  | <b>1c</b>  |                      |   |   |  |  |
|   | <b>d</b> Related organizations .....   | <b>1d</b>  |                      |   |   |  |  |
|   | <b>e</b> Government grants (contributions)   | <b>1e</b>  |                      |   |   |  |  |
|   | <b>f</b> All other contributions, gifts, grants, and<br>similar amounts not included above .....   | <b>1f</b>  | 3,450,479.           |   |   |  |  |
|   | <b>g</b> Noncash contributions included in lines 1a-1f: \$   |  | 510,826.             |   |   |  |  |
|   | <b>h Total.</b> Add lines 1a-1f .....  |  | 3,450,479.           |   |   |  |  |
| <b>Program Service<br/>Revenue</b>  | <b>2 a</b> _____   | <b>Business Code</b>   |                      |   |   |  |  |
|   | <b>b</b> _____   |  |                      |   |   |  |  |
|   | <b>c</b> _____   |  |                      |   |   |  |  |
|   | <b>d</b> _____   |  |                      |   |   |  |  |
|   | <b>e</b> _____   |  |                      |   |   |  |  |
|   | <b>f</b> All other program service revenue .....   |  |                      |   |   |  |  |
|   | <b>g Total.</b> Add lines 2a-2f .....  |  |                      |   |   |  |  |
| <b>Other Revenue</b>  | <b>3</b> Investment income (including dividends, interest, and<br>other similar amounts) .....   |  | 3,656,823.           |   |   | 3,656,823.   |  |
|   | <b>4</b> Income from investment of tax-exempt bond proceeds  |  |                      |   |   |  |  |
|   | <b>5</b> Royalties .....   |  |                      |   |   |  |  |
|   | <b>6 a</b> Gross rents .....   | (i) Real   | (ii) Personal        |   |   |  |  |
|   |  | <b>b</b> Less: rental expenses .....                           |                      |   |   |  |  |
|   |  | <b>c</b> Rental income or (loss) .....                         |                      |   |   |  |  |
|   |  | <b>d</b> Net rental income or (loss) .....                     |                      |   |   |  |  |
|   | <b>7 a</b> Gross amount from sales of<br>assets other than inventory   | (i) Securities   | (ii) Other           |   |   |  |  |
|   |  | 6,399,800  |                      |   |   |  |  |
|   |  | <b>b</b> Less: cost or other basis<br>and sales expenses ..... |                      | 5,301,788.                                      |   |  |  |
|   |  | <b>c</b> Gain or (loss) .....                                  |                      | 1,098,012.                                      |   |  |  |
|   | <b>d</b> Net gain or (loss) .....  |  |                      | 1,098,012.                                      |   | 1,098,012.   |  |
|   | <b>8 a</b> Gross income from fundraising events (not<br>including \$ _____ of<br>contributions reported on line 1c). See<br>Part IV, line 18 ..... | <b>a</b>   |                      |   |   |  |  |
|   |  | <b>b</b> Less: direct expenses .....                           | <b>b</b>             |   |   |  |  |
|   |  | <b>c</b> Net income or (loss) from fundraising events .....    |                      |   |   |  |  |
| <b>9 a</b> Gross income from gaming activities. See<br>Part IV, line 19 ..... | <b>a</b>   |  |                      |   |   |  |  |
|   | <b>b</b> Less: direct expenses .....   | <b>b</b>   |                      |   |   |  |  |
|   | <b>c</b> Net income or (loss) from gaming activities .....   |  |                      |   |   |  |  |
| <b>10 a</b> Gross sales of inventory, less returns<br>and allowances .....    | <b>a</b>   |  |                      |   |   |  |  |
|   | <b>b</b> Less: cost of goods sold .....  | <b>b</b>   |                      |   |   |  |  |
|   | <b>c</b> Net income or (loss) from sales of inventory .....  |  |                      |   |   |  |  |
| <b>Miscellaneous Revenue</b>  |  | <b>Business Code</b>   |                      |   |   |  |  |
| <b>11 a</b> ADMINISTRATIVE FEES   |  | 561000   | 60,719.              | 60,719.   |   |  |  |
|   | <b>b</b> _____   |  |                      |   |   |  |  |
|   | <b>c</b> _____   |  |                      |   |   |  |  |
|   | <b>d</b> All other revenue .....   |  |                      |   |   |  |  |
|   | <b>e Total.</b> Add lines 11a-11d .....  |  |                      | 60,719.   |   |  |  |
| <b>12 Total revenue.</b> See instructions .....                               |  |  | 8,266,033.           | 60,719.   | 0.                                      | 4,754,835.   |  |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|---|-----------------------|---------------------------------|--|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  | 3,441,538.            | 3,441,538.                      |  |                             |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22   | 284,567.              | 284,567.                        |  |                             |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16  |                       |                                 |  |                             |
| 4 Benefits paid to or for members   |                       |                                 |  |                             |
| 5 Compensation of current officers, directors, trustees, and key employees  | 323,951.              | 86,806.                         | 192,562.                               | 44,583.                     |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   |                       |                                 |  |                             |
| 7 Other salaries and wages  | 372,949.              | 99,937.                         | 221,687.                               | 51,325.                     |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 15,259.               | 4,089.                          | 9,070.                                 | 2,100.                      |
| 9 Other employee benefits   | 26,038.               | 6,977.                          | 15,477.                                | 3,584.                      |
| 10 Payroll taxes  | 46,864.               | 12,557.                         | 27,857.                                | 6,450.                      |
| 11 Fees for services (non-employees):   |                       |                                 |  |                             |
| a Management  |                       |                                 |  |                             |
| b Legal   | 2,393.                | 1,105.                          | 1,046.                                 | 242.                        |
| c Accounting  | 17,410.               |                                 | 17,410.                                |                             |
| d Lobbying  |                       |                                 |  |                             |
| e Professional fundraising services. See Part IV, line 17   |                       |                                 |  |                             |
| f Investment management fees  | 38,817.               | 38,817.                         |  |                             |
| g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch. O.)  | 34,994.               | 34,994.                         |  |                             |
| 12 Advertising and promotion  | 7,923.                | 1,647.                          |  | 6,276.                      |
| 13 Office expenses  | 27,430.               | 10,121.                         | 14,709.                                | 2,600.                      |
| 14 Information technology   | 34,500.               | 9,245.                          | 20,507.                                | 4,748.                      |
| 15 Royalties  |                       |                                 |  |                             |
| 16 Occupancy  | 58,840.               | 16,047.                         | 34,748.                                | 8,045.                      |
| 17 Travel   | 4,788.                | 2,404.                          | 1,192.                                 | 1,192.                      |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials   |                       |                                 |  |                             |
| 19 Conferences, conventions, and meetings   | 14,868.               | 4,198.                          | 10,670.                                |                             |
| 20 Interest   |                       |                                 |  |                             |
| 21 Payments to affiliates   |                       |                                 |  |                             |
| 22 Depreciation, depletion, and amortization  | 20,366.               | 5,457.                          | 12,106.                                | 2,803.                      |
| 23 Insurance  | 19,639.               | 10,851.                         | 7,136.                                 | 1,652.                      |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) |                       |                                 |  |                             |
| a <b>PROGRAM EXPENSES</b>   | 178,062.              | 178,062.                        |  |                             |
| b <b>EVENT EXPENSES</b>   | 16,056.               | 2,379.                          |  | 13,677.                     |
| c <b>MISCELLANEOUS EXPENSES</b>   | 14,776.               | 8,430.                          | 6,346.                                 |                             |
| d <b>FUND DEVELOPMENT</b>   | 5,087.                |                                 |  | 5,087.                      |
| e All other expenses  |                       |                                 |  |                             |
| <b>25 Total functional expenses.</b> Add lines 1 through 24e  | 5,007,115.            | 4,260,228.                      | 592,523.                               | 154,364.                    |
| <b>26 Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.                              |                       |                                 |  |                             |

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

|   |  | (A)<br>Beginning of year |             | (B)<br>End of year |
|---|--|--------------------------|-------------|--------------------|
| <b>Assets</b>   | <b>1</b> Cash - non-interest-bearing   | 918,742.                 | <b>1</b>    | 657,770.           |
|   | <b>2</b> Savings and temporary cash investments  |                          | <b>2</b>    |                    |
|   | <b>3</b> Pledges and grants receivable, net  | 63,885.                  | <b>3</b>    | 305,405.           |
|   | <b>4</b> Accounts receivable, net  | 14,260.                  | <b>4</b>    | 14,981.            |
|   | <b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L   |                          | <b>5</b>    |                    |
|   | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L |                          | <b>6</b>    |                    |
|   | <b>7</b> Notes and loans receivable, net   | 30,292.                  | <b>7</b>    | 25,030.            |
|   | <b>8</b> Inventories for sale or use   |                          | <b>8</b>    |                    |
|   | <b>9</b> Prepaid expenses and deferred charges   |                          | <b>9</b>    |                    |
|   | <b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D   | <b>10a</b> 178,895.      |             |                    |
|   | <b>b</b> Less: accumulated depreciation  | <b>10b</b> 151,915.      | 44,636.     | <b>10c</b> 26,980. |
|   | <b>11</b> Investments - publicly traded securities   | 100,182,268.             | <b>11</b>   | 92,250,565.        |
|   | <b>12</b> Investments - other securities. See Part IV, line 11   | 2,258,540.               | <b>12</b>   | 1,861,956.         |
|   | <b>13</b> Investments - program-related. See Part IV, line 11  |                          | <b>13</b>   |                    |
|   | <b>14</b> Intangible assets  |                          | <b>14</b>   |                    |
|   | <b>15</b> Other assets. See Part IV, line 11   | 34,990.                  | <b>15</b>   | 44,370.            |
| <b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) | 103,547,613.   | <b>16</b>                | 95,187,057. |                    |
| <b>Liabilities</b>  | <b>17</b> Accounts payable and accrued expenses  | 12,556.                  | <b>17</b>   | 55,525.            |
|   | <b>18</b> Grants payable   | 606,479.                 | <b>18</b>   | 626,512.           |
|   | <b>19</b> Deferred revenue   | 131.                     | <b>19</b>   | 479.               |
|   | <b>20</b> Tax-exempt bond liabilities  |                          | <b>20</b>   |                    |
|   | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D  |                          | <b>21</b>   |                    |
|   | <b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L   |                          | <b>22</b>   |                    |
|   | <b>23</b> Secured mortgages and notes payable to unrelated third parties   |                          | <b>23</b>   |                    |
|   | <b>24</b> Unsecured notes and loans payable to unrelated third parties   |                          | <b>24</b>   |                    |
|   | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D  | 88,985.                  | <b>25</b>   | 103,522.           |
|   | <b>26 Total liabilities.</b> Add lines 17 through 25   | 708,151.                 | <b>26</b>   | 786,038.           |
| <b>Net Assets or Fund Balances</b>                                  | <b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>  |                          |             |                    |
|   | <b>27</b> Unrestricted net assets  | 102,775,577.             | <b>27</b>   | 94,095,614.        |
|   | <b>28</b> Temporarily restricted net assets  | 63,885.                  | <b>28</b>   | 305,405.           |
|   | <b>29</b> Permanently restricted net assets  |                          | <b>29</b>   |                    |
|   | <b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>   |                          |             |                    |
|   | <b>30</b> Capital stock or trust principal, or current funds   |                          | <b>30</b>   |                    |
|   | <b>31</b> Paid-in or capital surplus, or land, building, or equipment fund   |                          | <b>31</b>   |                    |
|   | <b>32</b> Retained earnings, endowment, accumulated income, or other funds   |                          | <b>32</b>   |                    |
| <b>33</b> Total net assets or fund balances                         | 102,839,462.   | <b>33</b>                | 94,401,019. |                    |
| <b>34</b> Total liabilities and net assets/fund balances            | 103,547,613.   | <b>34</b>                | 95,187,057. |                    |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

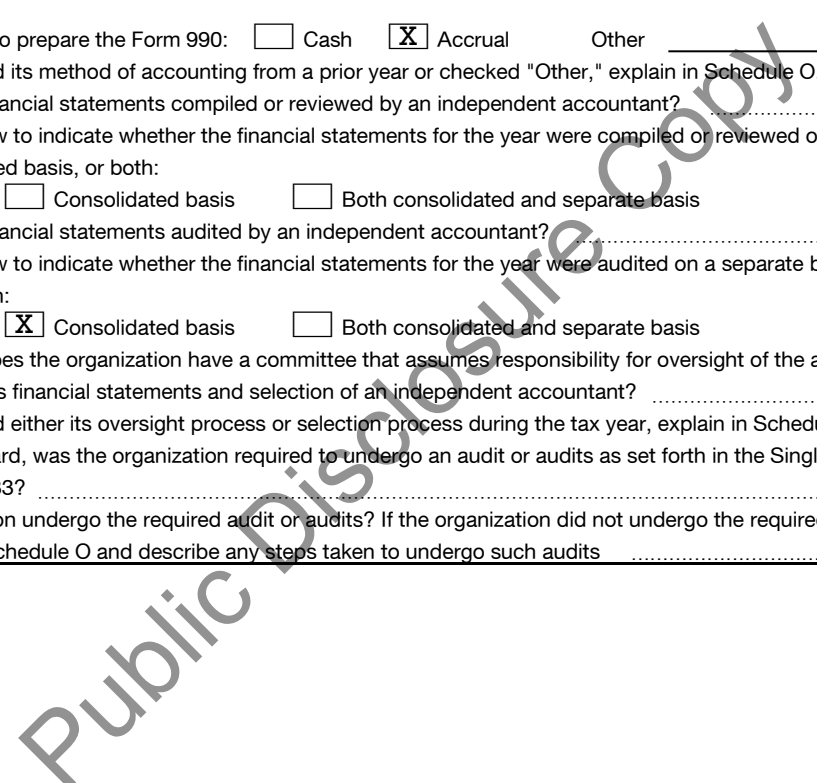
|    |  |    |              |
|----|--|----|--------------|
| 1  | Total revenue (must equal Part VIII, column (A), line 12)  | 1  | 8,266,033.   |
| 2  | Total expenses (must equal Part IX, column (A), line 25)   | 2  | 5,007,115.   |
| 3  | Revenue less expenses. Subtract line 2 from line 1   | 3  | 3,258,918.   |
| 4  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | 4  | 102,839,462. |
| 5  | Net unrealized gains (losses) on investments   | 5  | -10,773,628. |
| 6  | Donated services and use of facilities   | 6  | 9,380.       |
| 7  | Investment expenses  | 7  |              |
| 8  | Prior period adjustments   | 8  |              |
| 9  | Other changes in net assets or fund balances (explain in Schedule O)   | 9  | -933,113.    |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | 10 | 94,401,019.  |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

|  | Yes | No |
|--|-----|----|
| 1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual Other _____<br>If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.   |     |    |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:<br>Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis          |     | X  |
| b Were the organization's financial statements audited by an independent accountant?<br>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:<br><input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis | X   |    |
| c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?<br>If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  | X   |    |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  |     | X  |
| b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits   |     |    |

Form 990 (2018)



**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2018**

Open to Public  
Inspection

Name of the organization **CAPITAL REGION COMMUNITY FOUNDATION** Employer identification number **\*\*-\*\*\*6652**

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1** A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2** A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3** A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4** A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5** An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6** A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7**  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8** A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9** An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10** An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11** An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12** An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a** **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b** **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c** **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d** **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e** Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f** Enter the number of supported organizations \_\_\_\_\_
- g** Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-10 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|---|---|----|---|---|
|                                    |          |   | Yes   | No |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
|                                    |          |   |   |    |   |   |
| <b>Total</b>                       |          |   |   |    |   |   |

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶  | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....  | 2887346. | 5923849. | 4381077. | 3520212. | 3450479. | 20162963. |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....   |          |          |          |          |          |           |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....   |          |          |          |          |          |           |
| <b>4 Total.</b> Add lines 1 through 3 .....  | 2887346. | 5923849. | 4381077. | 3520212. | 3450479. | 20162963. |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) ..... |          |          |          |          |          | 5996775.  |
| <b>6 Public support.</b> Subtract line 5 from line 4.  |          |          |          |          |          | 14166188. |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶  | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| <b>7</b> Amounts from line 4 .....   | 2887346. | 5923849. | 4381077. | 3520212. | 3450479. | 20162963. |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....   | 2091351. | 2442397. | 1676470. | 1086952. | 3656823. | 10953993. |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on .....  |          |          |          |          |          |           |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....  | 84,499.  | 63,868.  | 73,136.  | 68,169.  | 60,719.  | 350,391.  |
| <b>11 Total support.</b> Add lines 7 through 10  |          |          |          |          |          | 31467347. |
| <b>12</b> Gross receipts from related activities, etc. (see instructions) .....  |          |          |          |          | 12       |           |
| <b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ..... |          |          |          |          |          | ▶         |

**Section C. Computation of Public Support Percentage**

|   |           |                                       |
|---|-----------|---------------------------------------|
| <b>14</b> Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f)) .....  | <b>14</b> | 45.02 %                               |
| <b>15</b> Public support percentage from 2017 Schedule A, Part II, line 14 .....  | <b>15</b> | 47.96 %                               |
| <b>16a 33 1/3% support test - 2018.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....  |           | ▶ <input checked="" type="checkbox"/> |
| <b>b 33 1/3% support test - 2017.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....   |           | ▶                                     |
| <b>17a 10% -facts-and-circumstances test - 2018.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....    |           | ▶                                     |
| <b>b 10% -facts-and-circumstances test - 2017.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ..... |           | ▶                                     |
| <b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....  |           | ▶                                     |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶   | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....   |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose ..... |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5 .....   |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b .....  |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)  |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶  | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
|--|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6 .....   |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ..... |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....                           |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b .....   |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....      |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....                                  |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)   |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ▶

**Section C. Computation of Public Support Percentage**

|   |           |   |
|---|-----------|---|
| <b>15</b> Public support percentage for 2018 (line 8, column (f), divided by line 13, column (f)) ..... | <b>15</b> | % |
| <b>16</b> Public support percentage from 2017 Schedule A, Part III, line 15 .....                       | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|  |           |   |
|--|-----------|---|
| <b>17</b> Investment income percentage for 2018 (line 10c, column (f), divided by line 13, column (f)) ..... | <b>17</b> | % |
| <b>18</b> Investment income percentage from 2017 Schedule A, Part III, line 17 .....                         | <b>18</b> | % |

**19a 33 1/3% support tests - 2018.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ▶

**b 33 1/3% support tests - 2017.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ▶

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ▶

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>  |     |    |
| <b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>   |     |    |
| <b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>   |     |    |
| <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>   |     |    |
| <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>  |     |    |
| <b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.</i>  |     |    |
| <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>  |     |    |
| <b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>   |     |    |
| <b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     |    |
| <b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?   |     |    |
| <b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?  |     |    |
| <b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>  |     |    |
| <b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>  |     |    |
| <b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>   |     |    |
| <b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>   |     |    |
| <b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>   |     |    |



**Part IV Supporting Organizations** (continued)

|  | Yes | No |
|--|-----|----|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?  |     |    |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? |     |    |
| <b>b</b> A family member of a person described in (a) above?   |     |    |
| <b>c</b> A 35% controlled entity of a person described in (a) or (b) above? <i>If "Yes" to a, b, or c, provide detail in Part VI.</i>  |     |    |

**Section B. Type I Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.</i> |     |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.</i>   |     |    |

**Section C. Type II Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? <i>If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).</i> |     |    |

**Section D. All Type III Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>   |     |    |
| <b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>  |     |    |

**Section E. Type III Functionally Integrated Supporting Organizations**

|   |  |  |
|---|--|--|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).  |  |  |
| <b>a</b> The organization satisfied the Activities Test. Complete line 2 below.   |  |  |
| <b>b</b> The organization is the parent of each of its supported organizations. Complete line 3 below.  |  |  |
| <b>c</b> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).  |  |  |
| <b>2</b> Activities Test. Answer (a) and (b) below.   |  |  |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.</i> |  |  |
| <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.</i>  |  |  |
| <b>3</b> Parent of Supported Organizations. Answer (a) and (b) below.   |  |  |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>  |  |  |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>   |  |  |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| <b>Section A - Adjusted Net Income</b> |  | (A) Prior Year | (B) Current Year (optional) |
|--|--|----------------|-----------------------------|
| 1                                      | Net short-term capital gain  | 1              |                             |
| 2                                      | Recoveries of prior-year distributions   | 2              |                             |
| 3                                      | Other gross income (see instructions)  | 3              |                             |
| 4                                      | Add lines 1 through 3  | 4              |                             |
| 5                                      | Depreciation and depletion   | 5              |                             |
| 6                                      | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                             |
| 7                                      | Other expenses (see instructions)  | 7              |                             |
| 8                                      | <b>Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)  | 8              |                             |

| <b>Section B - Minimum Asset Amount</b> |   | (A) Prior Year | (B) Current Year (optional) |
|---|---|----------------|-----------------------------|
| 1                                       | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |                |                             |
| a                                       | Average monthly value of securities   | 1a             |                             |
| b                                       | Average monthly cash balances   | 1b             |                             |
| c                                       | Fair market value of other non-exempt-use assets  | 1c             |                             |
| d                                       | <b>Total</b> (add lines 1a, 1b, and 1c)   | 1d             |                             |
| e                                       | <b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):                                   |                |                             |
| 2                                       | Acquisition indebtedness applicable to non-exempt-use assets  | 2              |                             |
| 3                                       | Subtract line 2 from line 1d  | 3              |                             |
| 4                                       | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions)                                  | 4              |                             |
| 5                                       | Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5              |                             |
| 6                                       | Multiply line 5 by .035   | 6              |                             |
| 7                                       | Recoveries of prior-year distributions  | 7              |                             |
| 8                                       | <b>Minimum Asset Amount</b> (add line 7 to line 6)  | 8              |                             |

| <b>Section C - Distributable Amount</b> |  |   | Current Year |
|---|--|---|--------------|
| 1                                       | Adjusted net income for prior year (from Section A, line 8, Column A)  | 1 |              |
| 2                                       | Enter 85% of line 1  | 2 |              |
| 3                                       | Minimum asset amount for prior year (from Section B, line 8, Column A)   | 3 |              |
| 4                                       | Enter greater of line 2 or line 3  | 4 |              |
| 5                                       | Income tax imposed in prior year   | 5 |              |
| 6                                       | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)                     | 6 |              |
| 7                                       | Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions). |   |              |

**Part V** Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions  | Current Year |
|--|--------------|
| 1 Amounts paid to supported organizations to accomplish exempt purposes  |              |
| 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity              |              |
| 3 Administrative expenses paid to accomplish exempt purposes of supported organizations  |              |
| 4 Amounts paid to acquire exempt-use assets  |              |
| 5 Qualified set-aside amounts (prior IRS approval required)  |              |
| 6 Other distributions (describe in <b>Part VI</b> ). See instructions.   |              |
| 7 <b>Total annual distributions.</b> Add lines 1 through 6.  |              |
| 8 Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions. |              |
| 9 Distributable amount for 2018 from Section C, line 6   |              |
| 10 Line 8 amount divided by line 9 amount  |              |

| Section E - Distribution Allocations (see instructions)   | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2018 | (iii)<br>Distributable<br>Amount for 2018 |
|---|-----------------------------|--|---|
| 1 Distributable amount for 2018 from Section C, line 6  |                             |  |   |
| 2 Underdistributions, if any, for years prior to 2018 (reasonable cause required- explain in <b>Part VI</b> ). See instructions.  |                             |  |   |
| 3 Excess distributions carryover, if any, to 2018   |                             |  |   |
| a From 2013   |                             |  |   |
| b From 2014   |                             |  |   |
| c From 2015   |                             |  |   |
| d From 2016   |                             |  |   |
| e From 2017   |                             |  |   |
| f <b>Total</b> of lines 3a through e  |                             |  |   |
| g Applied to underdistributions of prior years  |                             |  |   |
| h Applied to 2018 distributable amount  |                             |  |   |
| i Carryover from 2013 not applied (see instructions)  |                             |  |   |
| j Remainder. Subtract lines 3g, 3h, and 3i from 3f.   |                             |  |   |
| 4 Distributions for 2018 from Section D, line 7: \$   |                             |  |   |
| a Applied to underdistributions of prior years  |                             |  |   |
| b Applied to 2018 distributable amount  |                             |  |   |
| c Remainder. Subtract lines 4a and 4b from 4.   |                             |  |   |
| 5 Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in <b>Part VI</b> . See instructions. |                             |  |   |
| 6 Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in <b>Part VI</b> . See instructions.                        |                             |  |   |
| 7 <b>Excess distributions carryover to 2019.</b> Add lines 3j and 4c.   |                             |  |   |
| 8 Breakdown of line 7:  |                             |  |   |
| a Excess from 2014  |                             |  |   |
| b Excess from 2015  |                             |  |   |
| c Excess from 2016  |                             |  |   |
| d Excess from 2017  |                             |  |   |
| e Excess from 2018  |                             |  |   |

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

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Schedule A **Identification of Excess Contributions** 2018  
**Included on Part II, Line 5**

\*\* Do Not File \*\*

\*\*\* Not Open to Public Inspection \*\*\*

| Contributor's Name | Total Contributions | Excess Contributions |
|--------------------|---------------------|----------------------|
|                    | 2,944,500.          | 2,315,153.           |
|                    | 4,032,287.          | 3,402,940.           |
|                    | 908,029.            | 278,682.             |
|                    |                     |                      |
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|                    |                     |                      |

Total Excess Contributions to Schedule A, Part II, Line 5 ..... **5,996,775.**

**Schedule B**

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury  
Internal Revenue Service

**Schedule of Contributors**

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.  
▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2018**

Name of the organization

**CAPITAL REGION COMMUNITY FOUNDATION**

Employer identification number

**\*\* - \*\*\* 6652**

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)( 3 ) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

**Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ..... ▶ \$ \_\_\_\_\_

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

|  |  |
|--|--|
| Name of organization<br><br><b>CAPITAL REGION COMMUNITY FOUNDATION</b> | Employer identification number<br><br><b>** - *** 6652</b> |
|--|--|

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
|------------|-----------------------------------|----------------------------|---|
| 1          | <br><hr/><br><hr/><br><hr/>       | \$ <u>119,922.</u>         | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |
| 2          | <br><hr/><br><hr/><br><hr/>       | \$ <u>653,500.</u>         | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |
| 3          | <br><hr/><br><hr/><br><hr/>       | \$ <u>462,864.</u>         | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash <input checked="" type="checkbox"/><br>(Complete Part II for noncash contributions.) |
| 4          | <br><hr/><br><hr/><br><hr/>       | \$ <u>250,000.</u>         | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |
| 5          | <br><hr/><br><hr/><br><hr/>       | \$ <u>190,000.</u>         | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |
| 6          | <br><hr/><br><hr/><br><hr/>       | \$ <u>149,038.</u>         | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |

|  |  |
|--|--|
| Name of organization<br><br><b>CAPITAL REGION COMMUNITY FOUNDATION</b> | Employer identification number<br><br><b>** - *** 6652</b> |
|--|--|

**Part I Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed.

| (a)<br>No.        | (b)<br>Name, address, and ZIP + 4 | (c)<br>Total contributions | (d)<br>Type of contribution   |
|-------------------|-----------------------------------|----------------------------|---|
| 7                 | <hr/> <hr/> <hr/>                 | \$ 100,000.                | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.) |
| 8                 | <hr/> <hr/> <hr/>                 | \$ 94,735.                 | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.) |
| 9                 | <hr/> <hr/> <hr/>                 | \$ 250,000.                | Person <input checked="" type="checkbox"/><br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.) |
| <hr/> <hr/> <hr/> | <hr/> <hr/> <hr/>                 | \$ _____                   | Person<br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |
| <hr/> <hr/> <hr/> | <hr/> <hr/> <hr/>                 | \$ _____                   | Person<br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |
| <hr/> <hr/> <hr/> | <hr/> <hr/> <hr/>                 | \$ _____                   | Person<br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |
| <hr/> <hr/> <hr/> | <hr/> <hr/> <hr/>                 | \$ _____                   | Person<br>Payroll<br>Noncash<br>(Complete Part II for noncash contributions.)                                     |

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|  |  |
|--|--|
| Name of organization<br><br><b>CAPITAL REGION COMMUNITY FOUNDATION</b> | Employer identification number<br><br><b>** - *** 6652</b> |
|--|--|

**Part II Noncash Property** (see instructions). Use duplicate copies of Part II if additional space is needed.

| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received |
|------------------------------|--|---|----------------------|
| 3                            | SECURITIES<br>_____<br>_____<br>_____        | \$ <u>100,288.</u>                              | <u>05/23/18</u>      |
| 3                            | SECURITIES<br>_____<br>_____<br>_____        | \$ <u>219,968.</u>                              | <u>09/27/18</u>      |
| 3                            | SECURITIES<br>_____<br>_____<br>_____        | \$ <u>13,508.</u>                               | <u>10/04/18</u>      |
| 3                            | SECURITIES<br>_____<br>_____<br>_____        | \$ <u>52,500.</u>                               | <u>10/05/18</u>      |
| 3                            | SECURITIES<br>_____<br>_____<br>_____        | \$ <u>24,938.</u>                               | <u>12/11/18</u>      |
|                              | _____<br>_____<br>_____                      | \$ _____  | _____                |

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|  |  |
|--|--|
| Name of organization<br><br><b>CAPITAL REGION COMMUNITY FOUNDATION</b> | Employer identification number<br><br><b>** - *** 6652</b> |
|--|--|

**Part III** Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of **\$1,000 or less** for the year. (Enter this info. once.) ▶ \$ \_\_\_\_\_  
Use duplicate copies of Part III if additional space is needed.

| (a) No. from Part I                     | (b) Purpose of gift | (c) Use of gift                          | (d) Description of how gift is held |
|---|---------------------|--|-------------------------------------|
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |
| <b>(e) Transfer of gift</b>             |                     |  |                                     |
| Transferee's name, address, and ZIP + 4 |                     | Relationship of transferor to transferee |                                     |
|   |                     |  |                                     |
|   |                     |  |                                     |

Public Disclosure Copy

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

**Political Campaign and Lobbying Activities**

OMB No. 1545-0047

**2018**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527  
 ▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**  
 ▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

**If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

|  |   |
|--|---|
| Name of organization<br><b>CAPITAL REGION COMMUNITY FOUNDATION</b> | Employer identification number<br><b>**-***6652</b> |
|--|---|

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ..... ▶ \$ \_\_\_\_\_
- 3 Volunteer hours for political campaign activities ..... \_\_\_\_\_

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... ▶ \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ..... **Yes** **No**
- 4a Was a correction made? ..... **Yes** **No**
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... ▶ \$ \_\_\_\_\_
- 4 Did the filing organization file **Form 1120-POL** for this year? .....  **Yes** **No**
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0-. | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-. |
|----------|-------------|---------|---|--|
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |
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|          |             |         |   |  |
|          |             |         |   |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2018

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check  if the filing organization checked box A and "limited control" provisions apply.

| <b>Limits on Lobbying Expenditures</b><br>(The term "expenditures" means amounts paid or incurred.)   | (a) Filing organization's totals                   | (b) Affiliated group totals        |                    |                               |   |  |   |  |  |   |                   |              |  |  |
|---|--|------------------------------------|--------------------|-------------------------------|---|--|---|--|--|---|-------------------|--------------|--|--|
| <b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying) .....  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....  | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>d</b> Other exempt purpose expenditures .....  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....  | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.   | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 30%;">If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table> | If the amount on line 1e, column (a) or (b) is:    | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e. | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | Over \$17,000,000 | \$1,000,000. |  |  |
| If the amount on line 1e, column (a) or (b) is:   | The lobbying nontaxable amount is:                 |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Not over \$500,000  | 20% of the amount on line 1e.                      |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$500,000 but not over \$1,000,000   | \$100,000 plus 15% of the excess over \$500,000.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,000,000 but not over \$1,500,000   | \$175,000 plus 10% of the excess over \$1,000,000. |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,500,000 but not over \$17,000,000  | \$225,000 plus 5% of the excess over \$1,500,000.  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$17,000,000   | \$1,000,000.                                       |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....  | 0.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....  | Yes  | No                                 |                    |                               |   |  |   |  |  |   |                   |              |  |  |

**4-Year Averaging Period Under Section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

| <b>Lobbying Expenditures During 4-Year Averaging Period</b>         |          |          |          |          |           |
|---|----------|----------|----------|----------|-----------|
| Calendar year<br>(or fiscal year beginning in)                      | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) Total |
| <b>2a</b> Lobbying nontaxable amount                                |          |          |          |          |           |
| <b>b</b> Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| <b>c</b> Total lobbying expenditures                                |          |          |          |          |           |
| <b>d</b> Grassroots nontaxable amount                               |          |          |          |          |           |
| <b>e</b> Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| <b>f</b> Grassroots lobbying expenditures                           |          |          |          |          |           |

**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

|   | (a) |    | (b)    |
|---|-----|----|--------|
|   | Yes | No | Amount |
| <b>1</b> During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |        |
| <b>a</b> Volunteers? .....  |     |    |        |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? ..  |     |    |        |
| <b>c</b> Media advertisements? .....  |     |    |        |
| <b>d</b> Mailings to members, legislators, or the public? .....   |     |    |        |
| <b>e</b> Publications, or published or broadcast statements? .....  |     |    |        |
| <b>f</b> Grants to other organizations for lobbying purposes? .....   |     |    |        |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body? .....  |     |    |        |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....  |     |    |        |
| <b>i</b> Other activities? .....  |     |    |        |
| <b>j</b> Total. Add lines 1c through 1i .....   |     |    |        |
| <b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? .....   |     |    |        |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912 .....  |     |    |        |
| <b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....   |     |    |        |
| <b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....   |     |    |        |

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

|  | Yes      | No |
|--|----------|----|
| <b>1</b> Were substantially all (90% or more) dues received nondeductible by members? .....  | <b>1</b> |    |
| <b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....                                   | <b>2</b> |    |
| <b>3</b> Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? ..... | <b>3</b> |    |

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."**

|   |           |  |
|---|-----------|--|
| <b>1</b> Dues, assessments and similar amounts from members .....   | <b>1</b>  |  |
| <b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).   |           |  |
| <b>a</b> Current year .....   | <b>2a</b> |  |
| <b>b</b> Carryover from last year .....   | <b>2b</b> |  |
| <b>c</b> Total .....  | <b>2c</b> |  |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .....  | <b>3</b>  |  |
| <b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? ..... | <b>4</b>  |  |
| <b>5</b> Taxable amount of lobbying and political expenditures (see instructions) .....   | <b>5</b>  |  |

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

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**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**  
▶ **Attach to Form 990.**

▶ **Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.**

OMB No. 1545-0047

**2018**  
**Open to Public Inspection**

Name of the organization **CAPITAL REGION COMMUNITY FOUNDATION** Employer identification number **\*\*-\*\*\*6652**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|   | (a) Donor advised funds                 | (b) Funds and other accounts |
|---|---|------------------------------|
| 1 Total number at end of year   | 68                                      |                              |
| 2 Aggregate value of contributions to (during year)   | 798,872.                                |                              |
| 3 Aggregate value of grants from (during year)  | 417,980.                                |                              |
| 4 Aggregate value at end of year  | 7,857,409.                              |                              |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?  | <input checked="" type="checkbox"/> Yes | No                           |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? | <input checked="" type="checkbox"/> Yes | No                           |

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply):  
 Preservation of land for public use (e.g., recreation or education)  
 Protection of natural habitat  
 Preservation of open space  
 Preservation of a historically important land area  
 Preservation of a certified historic structure

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|  | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements   | 2a                              |
| b Total acreage restricted by conservation easements   | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a)   | 2c                              |
| d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?  Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?  Yes No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 ▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X ▶ \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 ▶ \$ \_\_\_\_\_

b Assets included in Form 990, Part X ▶ \$ \_\_\_\_\_

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule D (Form 990) 2018

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
  - b Scholarly research
  - c Preservation for future generations
  - d  Loan or exchange programs
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIII and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No
- b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII.  Yes  No

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     | 92,788,201.      | 81,055,827.    | 74,467,733.        | 74,025,294.          | 71,867,258.         |
| b Contributions                                  | 3,161,139.       | 3,405,377.     | 5,489,461.         | 5,861,349.           | 2,887,346.          |
| c Net investment earnings, gains, and losses     | -6,057,610.      | 13,113,470.    | 5,819,665.         | -1,186,328.          | 3,225,974.          |
| d Grants or scholarships                         | 4,221,411.       | 4,299,266.     | 4,076,174.         | 3,723,844.           | 3,480,407.          |
| e Other expenditures for facilities and programs | 29,908.          | -84,569.       | 69,349.            | -14,975.             | 23,283.             |
| f Administrative expenses                        | 628,968.         | 571,776.       | 575,509.           | 523,713.             | 451,594.            |
| g End of year balance                            | 85,011,443.      | 92,788,201.    | 81,055,827.        | 74,467,733.          | 74,025,294.         |

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment  100.00 %
  - b Permanent endowment  .00 %
  - c Temporarily restricted endowment  .00 %
- The percentages on lines 2a, 2b, and 2c should equal 100%.
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |                             | Yes                      | No                                  |
|-----------------------------|--------------------------|-------------------------------------|
| (i) unrelated organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| (ii) related organizations  | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
- b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?  Yes  No

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land  |                                      |                                 |                              |                |
| b Buildings  |                                      |                                 |                              |                |
| c Leasehold improvements   |                                      |                                 |                              |                |
| d Equipment  |                                      | 114,935.                        | 90,586.                      | 24,349.        |
| e Other  |                                      | 63,960.                         | 61,329.                      | 2,631.         |
| <b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |                                      |                                 |                              | 26,980.        |

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security)      | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives .....   |                |   |
| (2) Closely-held equity interests .....                                   |                |   |
| (3) Other .....   |                |   |
| (A)   |                |   |
| (B)   |                |   |
| (C)   |                |   |
| (D)   |                |   |
| (E)   |                |   |
| (F)   |                |   |
| (G)   |                |   |
| (H)   |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ |                |   |

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment   | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1)   |                |   |
| (2)   |                |   |
| (3)   |                |   |
| (4)   |                |   |
| (5)   |                |   |
| (6)   |                |   |
| (7)   |                |   |
| (8)   |                |   |
| (9)   |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ |                |   |

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description   | (b) Book value |
|---|----------------|
| (1)   |                |
| (2)   |                |
| (3)   |                |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶ |                |

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability   | (b) Book value |
|---|----------------|
| (1) Federal income taxes  |                |
| (2) CHARITABLE GIFT ANNUITY PAYABLE   | 103,522.       |
| (3)   |                |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶ | 103,522.       |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII



Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include line numbers and a shaded area for calculations.

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

Table with 5 main rows and sub-rows (a-e) for adjustments. Columns include line numbers and a shaded area for calculations.

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

THE FOUNDATION'S INVESTMENT AND SPENDING POLICIES FOR ENDOWMENT ASSETS ATTEMPT TO PROVIDE A PREDICTABLE STREAM OF FUNDING TO PROGRAMS SUPPORTED.

PART X, LINE 2:

IN THE PREPARATION OF TAX RETURNS, TAX POSITIONS ARE TAKEN BASED ON INTERPRETATIONS OF FEDERAL, STATE AND LOCAL INCOME TAX LAWS. MANAGEMENT PERIODICALLY REVIEWS AND EVALUATES THE STATUS OF UNCERTAIN TAX POSITIONS AND MAKES ESTIMATES OF AMOUNTS, INCLUDING INTEREST AND PENALTIES, ULTIMATELY DUE OR OWED. NO AMOUNTS HAVE BEEN IDENTIFIED, OR RECORDED, AS UNCERTAIN TAX POSITIONS. FEDERAL, STATE AND LOCAL TAX RETURNS GENERALLY REMAIN OPEN FOR EXAMINATION BY VARIOUS TAXING AUTHORITIES FOR A PERIOD OF

**Part XIII** Supplemental Information *(continued)*

THREE TO FOUR YEARS.

Public Disclosure Copy

**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**  
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2018**

**Open to Public  
Inspection**

Name of the organization **CAPITAL REGION COMMUNITY FOUNDATION** Employer identification number **\*\* - \*\*\* 6652**

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  **Yes**  **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| <b>1 (a)</b> Name and address of organization or government   | <b>(b)</b> EIN             | <b>(c)</b> IRC section (if applicable) | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of non-cash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of noncash assistance | <b>(h)</b> Purpose of grant or assistance |
|---|----------------------------|--|---------------------------------|--|--|--|---|
| ALLEN NEIGHBORHOOD CENTER<br>1611 E. KALAMAZOO STREET<br>LANSING, MI 48912                                      | ●●*: *—** - *502404C) ( 3) |  | 7,912.                          | 0.                                       |  |  | GENERAL SUPPORT                           |
| ARTS COUNCIL OF GREATER LANSING,<br>INC. - 1208 TURNER STREET -<br>LANSING, MI 48906                            | ●●*: *—** - *505404C) ( 3) |  | 3,000.                          | 0.                                       |  |  | GENERAL SUPPORT                           |
| ARTS COUNCIL OF GREATER LANSING,<br>INC. - 1208 TURNER STREET -<br>LANSING, MI 48906                            | ●●*: *—** - *505404C) ( 3) |  | 42,550.                         | 0.                                       |  |  | AGENCY FUND DISTRIBUTION                  |
| BIG BROTHERS BIG SISTERS MICHIGAN<br>CAPITAL REGION - 330 MARSHALL<br>STREET, SUITE 103 - LANSING, MI<br>48912  | ●●*: *—** - *505406C) ( 3) |  | 5,218.                          | 0.                                       |  |  | AGENCY FUND DISTRIBUTION                  |
| BIG BROTHERS BIG SISTERS MICHIGAN<br>CAPITAL REGION - 330 MARSHALL<br>STREE, SUITE 103 - LANSING, MI<br>48912   | ●●*: *—** - *505406C) ( 3) |  | 43,000.                         | 0.                                       |  |  | GENERAL SUPPORT                           |
| BOY SCOUTS CHIEF OKEMOS DISTRICT,<br>WATER & WOODS COUNCIL - 137 S.<br>MARKETPLACE BLVD. - LANSING, MI<br>48917 | ●●*: *—** - *503200C) ( 3) |  | 3,446.                          | 0.                                       |  |  | AGENCY FUND DISTRIBUTION                  |

**2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **73.**

**3** Enter total number of other organizations listed in the line 1 table **0.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2018)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government  | (b) EIN                    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| BOY SCOUTS CHIEF OKEMOS DISTRICT,<br>WATER & WOODS COUNCIL - 137 S.<br>MARKETPLACE BLVD. - LANSING, MI<br>48917 | ●●*: *—** - *508240C) ( 3) |                               | 2,952.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| BOYS AND GIRLS CLUB OF LANSING<br>4315 PLEASANT GROVE ROAD<br>LANSING, MI 48910                                 | ●●*: *—** - *508261C) ( 3) |                               | 18,887.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| BOYS AND GIRLS CLUB OF LANSING<br>4315 PLEASANT GROVE ROAD<br>LANSING, MI 48910                                 | ●●*: *—** - *508261C) ( 3) |                               | 6,000.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| BURCHAM HILLS RETIREMENT CENTER<br>2700 BURCHAM DRIVE<br>EAST LANSING, MI 48823-3898                            | ●●*: *—** - *508746C) ( 3) |                               | 28,499.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| CAMP GRAYLING HISTORICAL SOCIETY,<br>INC. - P.O. BOX 443 - GRAYLING, MI<br>49738                                | ●●*: *—** - *500470C) ( 3) |                               | 14,480.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| CAPITAL AREA HUMANE SOCIETY<br>7095 W. GRAND RIVER AVE<br>LANSING, MI 48906                                     | ●●*: *—** - *501542C) ( 3) |                               | 2,563.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| CAPITAL AREA HUMANE SOCIETY<br>7095 W. GRAND RIVER AVE<br>LANSING, MI 48906                                     | ●●*: *—** - *501542C) ( 3) |                               | 22,119.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| CAPITAL AREA SOCCER LEAGUE<br>2875 NORTHWIND DRIVE<br>EAST LANSING, MI 48823                                    | ●●*: *—** - *506788C) ( 3) |                               | 75,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| CAPITAL AREA UNITED WAY<br>330 MARSHALL STREET, SUITE 203<br>LANSING, MI 48912                                  | ●●*: *—** - *508572C) ( 3) |                               | 7,210.                   | 0.                                |   |  | GENERAL SUPPORT                    |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government   | (b) EIN                   | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|---------------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| CAPITAL AREA UNITED WAY<br>330 MARSHALL STREET, SUITE 203<br>LANSING, MI 48912                   | ●●*: *—** - 503572C) ( 3) |                               | 112,301.                 | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| CASA FOR KIDS, INC.<br>1045 INDEPENDENCE BLVD<br>CHARLOTTE, MI 48813                             | ●●*: *—** - 508803C) ( 3) |                               | 7,800.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| CHARLOTTE RISING<br>105 S. COCHRAN AVENUE, SUITE 1<br>CHARLOTTE, MI 48813                        | ●●*: *—** - 508274C) ( 3) |                               | 75,500.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| CHILD AND FAMILY CHARITIES<br>4287 FIVE OAKS DRIVE<br>LANSING, MI 48911                          | ●●*: *—** - 508108C) ( 3) |                               | 27,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| COMMUNITIES IN SCHOOLS OF MICHIGAN, INC. - 741 NORTH CEDAR STREET, SUITE 100 - LANSING, MI 48906 | ●●*: *—** - 505801C) ( 3) |                               | 35,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| COUNCIL OF MICHIGAN FOUNDATIONS<br>1 SOUTH HARBOR AVENUE, SUITE 8<br>GRAND HAVEN, MI 49417       | ●●*: *—** - 508347C) ( 3) |                               | 12,200.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| DEWITT PUBLIC SCHOOLS FOUNDATION<br>P.O. BOX 292<br>DEWITT, MI 48820                             | ●●*: *—** - 508751C) ( 3) |                               | 23,451.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| DIOCESE OF BROWNSVILLE<br>1910 UNIVERSITY BLVD.<br>BROWNSVILLE, TX 78521                         | ●●*: *—** - 501098C) ( 3) |                               | 16,600.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| EAST LANSING EDUCATIONAL FOUNDATION - 501 BURCHAM DRIVE - EAST LANSING, MI 48823-3003            | ●●*: *—** - 502505C) ( 3) |                               | 43,502.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government  | (b) EIN                   | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|---------------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| EATON RAPIDS DOWNTOWN DEVELOPMENT AUTHORITY - 200 S. MAIN STREET - EATON RAPIDS, MI 48827 | ●●*: *—** - 501609C) ( 3) |                               | 30,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| ELDER LAW OF MICHIGAN<br>3815 W. ST. JOSEPH STREET<br>LANSING, MI 48917                   | ●●*: *—** - 500500C) ( 3) |                               | 10,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| ELE'S PLACE<br>1145 W. OAKLAND AVENUE<br>LANSING, MI 48915                                | ●●*: *—** - 505751C) ( 3) |                               | 5,550.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| ELE'S PLACE<br>1145 W. OAKLAND AVENUE<br>LANSING, MI 48915                                | ●●*: *—** - 505751C) ( 3) |                               | 30,626.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| FAITH ALIVE!<br>P.O. BOX 51776<br>ALBUQUERQUE, NM 87181                                   | ●●*: *—** - 505906C) ( 3) |                               | 6,525.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| FENNER CONSERVANCY<br>2020 E. MOUNT HOPE AVENUE<br>LANSING, MI 48910                      | ●●*: *—** - 505066C) ( 3) |                               | 76,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| FIRST CONGREGATIONAL CHURCH OF LAINGSBURG - P.O. BOX 15 - LAINGSBURG, MI 48848            | ●●*: *—** - 500302C) ( 3) |                               | 11,882.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| FIRST CONGREGATIONAL CHURCH OF VERMONTVILLE - 5134 NELLIES LANE - CHARLOTTE, MI 48813     | ●●*: *—** - 505102C) ( 3) |                               | 10,023.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| FORSTER WOODS ADULT DAY CENTER<br>4656 N. MERIDIAN ROAD<br>WILLIAMSTON, MI 48895          | ●●*: *—** - 501675C) ( 3) |                               | 6,000.                   | 0.                                |   |  | GENERAL SUPPORT                    |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government  | (b) EIN                 | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|-------------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| GREATER LANSING FOOD BANK<br>P.O. BOX 16224<br>LANSING, MI 48906                            | ●●*: *—**-*501756C)( 3) |                               | 11,200.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| HABITAT FOR HUMANITY CAPITAL<br>REGION - 1941 BENJAMIN DRIVE -<br>LANSING, MI 48906         | ●●*: *—**-*505658C)( 3) |                               | 75,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| HARRIS NATURE CENTER FOUNDATION<br>3998 VAN ATTA ROAD<br>OKEMOS, MI 48864                   | ●●*: *—**-*502150C)( 3) |                               | 25,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| HAYES GREEN BEACH MEMORIAL<br>HOSPITAL - 321 E. HARRIS STREET -<br>CHARLOTTE, MI 48813-1697 | ●●*: *—**-*507609C)( 3) |                               | 40,966.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| HIGHFIELDS, INC.<br>5123 OLD PLANK ROAD<br>ONONDAGA, MI 49264                               | ●●*: *—**-*509608C)( 3) |                               | 2,996.                   | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| HIGHFIELDS, INC.<br>5123 OLD PLANK ROAD<br>ONONDAGA, MI 49264                               | ●●*: *—**-*509608C)( 3) |                               | 86,125.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| HOLY CROSS SERVICES<br>414 N. LARCH<br>LANSING, MI 48912                                    | ●●*: *—**-*508306C)( 3) |                               | 17,500.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| HOSPICE OF LANSING, INC.<br>3186 PINE TREE ROAD, SUITE 1<br>LANSING, MI 48911               | ●●*: *—**-*505757C)( 3) |                               | 10,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| HOUSING SERVICES MID MICHIGAN<br>319 S. COCHRAN AVENUE<br>CHARLOTTE, MI 48813               | ●●*: *—**-*505009C)( 3) |                               | 12,500.                  | 0.                                |   |  | GENERAL SUPPORT                    |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government   | (b) EIN             | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|---------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| INFORMATION TECHNOLOGY EMPOWERMENT CENTER - 200 NORTH FOSTER AVENUE - LANSING, MI 48912                          | ●●*: *—** - 507810C | ( 3 )                         | 10,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| INGHAM INTERMEDIATE SCHOOL DISTRICT - 2630 WEST HOWELL ROAD - MASON, MI 48854                                    | ●●*: *—** - 507701C | ( 3 )                         | 27,900.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| LANSING ART GALLERY & EDUCATION CENTER - 119 NORTH WASHINGTON SQUARE, STE. 101 - LANSING, MI 48933               | ●●*: *—** - 509973C | ( 3 )                         | 23,200.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| LANSING ECONOMIC AREA PARTNERSHIP FOUNDATION, INC. - 1000 SOUTH WASHINGTON AVENUE, SUITE 201 - LANSING, MI 48910 | ●●*: *—** - 506567C | ( 3 )                         | 35,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| LANSING EDUCATIONAL ADVANCEMENT FOUNDATION - 2901 WABASH ROAD - LANSING, MI 48910                                | ●●*: *—** - 507743C | ( 3 )                         | 22,511.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| LANSING EDUCATIONAL ADVANCEMENT FOUNDATION - 2901 WABASH ROAD - LANSING, MI 48910                                | ●●*: *—** - 507743C | ( 3 )                         | 5,329.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| LANSING SCHOOL DISTRICT<br>519 W. KALAMAZOO STREET<br>LANSING, MI 48912  | ●●*: *—** - 501509C | ( 3 )                         | 66,814.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| LANSING SYMPHONY ASSOCIATION, INC.<br>104 S. WASHINGTON SQUARE STE. 300<br>LANSING, MI 48933                     | ●●*: *—** - 502025C | ( 3 )                         | 47,603.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| LANSING SYMPHONY ASSOCIATION, INC.<br>104 S. WASHINGTON SQUARE STE. 300<br>LANSING, MI 48933                     | ●●*: *—** - 502025C | ( 3 )                         | 975.                     | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |

Schedule I (Form 990)



**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government  | (b) EIN                 | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|-------------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| MANISTEE HIGH SCHOOL<br>525 12TH ST.<br>MANISTEE, MI 49660  | ●●*: *—**-*502501C)( 3) |                               | 15,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| MICHIGAN NONPROFIT ASSOCIATION<br>330 MARSHALL STREET, SUITE 200<br>LANSING, MI 48912                 | ●●*: *—**-*509602C)( 3) |                               | 896,154.                 | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| MICHIGAN NONPROFIT ASSOCIATION<br>330 MARSHALL STREET, SUITE 200<br>LANSING, MI 48912                 | ●●*: *—**-*509602C)( 3) |                               | 96,776.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| MICHIGAN STATE UNIVERSITY<br>556 E CIRCLE DRIVE<br>EAST LANSING, MI 48824-1113                        | ●●*: *—**-*505904C)( 3) |                               | 88,454.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| MPARKS - MICHIGAN RECREATION &<br>PARK ASSOCIATION FOUNDATION - P.O.<br>BOX 27609 - LANSING, MI 48909 | ●●*: *—**-*507456C)( 3) |                               | 14,230.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| NPH USA<br>134 N. LASALLE STREET, SUITE 500<br>CHICAGO, IL 60602                                      | ●●*: *—**-*509309C)( 3) |                               | 26,500.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| ORIGAMI BRAIN INJURY<br>REHABILITATION CENTER - 3181<br>SANDHILL RD. - MASON, MI 48854                | ●●*: *—**-*503505C)( 3) |                               | 6,500.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| OVID ELSIE AREA SCHOOLS<br>8989 E. COLONY ROAD<br>ELSIDIE, MI 48831                                   | ●●*: *—**-*505020C)( 3) |                               | 4,089.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| OVID ELSIE AREA SCHOOLS<br>8989 E. COLONY ROAD<br>ELSIDIE, MI 48831                                   | ●●*: *—**-*505020C)( 3) |                               | 6,539.                   | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government                               | (b) EIN                 | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|-------------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| PECKHAM, INC.<br>3510 CAPITAL CITY BLVD<br>LANSING, MI 48906                     | ●●*: *—**-*502117C)( 3) |                               | 9,106.                   | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| POTTER PARK ZOOLOGICAL SOCIETY<br>1301 S. PENNSYLVANIA AVE.<br>LANSING, MI 48912 | ●●*: *—**-*503808C)( 3) |                               | 18,360.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| REACH STUDIO ART CENTER<br>1804 S. WASHINGTON AVE<br>LANSING, MI 48910           | ●●*: *—**-*504458C)( 3) |                               | 16,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| REFUGEE DEVELOPMENT CENTER<br>600 W. MAPLE ST.<br>LANSING, MI 48906              | ●●*: *—**-*505253C)( 3) |                               | 11,803.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| REST HAVEN<br>948 S. WASHINGTON AVE<br>HOLLAND, MI 49423                         | ●●*: *—**-*507113C)( 3) |                               | 15,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| ROTARY CLUB OF LANSING FOUNDATION<br>P.O. BOX 13156<br>LANSING, MI 48901-3156    | ●●*: *—**-*502717C)( 3) |                               | 1,000.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| ROTARY CLUB OF LANSING FOUNDATION<br>P.O. BOX 13156<br>LANSING, MI 48901-3156    | ●●*: *—**-*502717C)( 3) |                               | 105,491.                 | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| SALVATION ARMY<br>525 N. PENNSYLVANIA AVE<br>LANSING, MI 48912                   | ●●*: *—**-*509207C)( 3) |                               | 13,800.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| SIREN/EATON SHELTER, INC.<br>520 ROBINSON STREET<br>CHARLOTTE, MI 48813          | ●●*: *—**-*502455C)( 3) |                               | 6,443.                   | 0.                                |   |  | GENERAL SUPPORT                    |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government  | (b) EIN                 | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|-------------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| ST. DAVID'S EPISCOPAL CHURCH<br>1519 ELMWOOD ROAD<br>LANSING, MI 48917-1543                     | ●●*: *—**-*500302C)( 3) |                               | 32,625.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| ST. JAMES EPISCOPAL CHURCH<br>P. O. BOX 412<br>PENTWATER, MI 49449                              | ●●*: *—**-*509812C)( 3) |                               | 6,525.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| ST. JOHN CHURCH AND STUDENT CENTER<br>327 M.A.C. AVE.<br>EAST LANSING, MI 48823-4388            | ●●*: *—**-*507940C)( 3) |                               | 83,000.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| ST. JOHNS AREA COMMUNITY FUND<br>P.O. BOX 33<br>ST. JOHNS, MI 48879                             | ●●*: *—**-*509504C)( 3) |                               | 5,000.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| ST. JOHNS AREA COMMUNITY FUND<br>P.O. BOX 33<br>ST. JOHNS, MI 48879                             | ●●*: *—**-*509504C)( 3) |                               | 4,646.                   | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| ST. PETERS BY-THE-LAKE EPISCOPAL CHURCH - 8435 OLD CHANNEL TRAIL -<br>MONTAGUE, MI 49437        | ●●*: *—**-*508357C)( 3) |                               | 10,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| ST. VINCENT CATHOLIC CHARITIES<br>2800 W. WILLOW<br>LANSING, MI 48917                           | ●●*: *—**-*500500C)( 3) |                               | 23,948.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| ST. VINCENT CATHOLIC CHARITIES<br>2800 W. WILLOW<br>LANSING, MI 48917                           | ●●*: *—**-*500500C)( 3) |                               | 19,926.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| STATE BAR OF MICHIGAN- ACCESS TO JUSTICE FUND - 306 TOWNSEND STREET -<br>LANSING, MI 48933-2083 | ●●*: *—**-*509016C)( 3) |                               | 98,882.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government   | (b) EIN              | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|--|----------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| SUNNY CREST YOUTH RANCH<br>13014 SUNNY CREST LANE<br>SUNFIELD, MI 48890                                    | ●●*: *—** - *502083C | ( 3 )                         | 75,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| THE DAVIES PROJECT FOR<br>MID-MICHIGAN CHILDREN - 330<br>MARSHALL STREET, SUITE 103 -<br>LANSING, MI 48912 | ●●*: *—** - *509200C | ( 3 )                         | 15,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| TODD MARTIN YOUTH LEADERSHIP<br>200 N. FOSTER<br>LANSING, MI 48912   | ●●*: *—** - *508502C | ( 3 )                         | 17,110.                  | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| TODD MARTIN YOUTH LEADERSHIP<br>200 N. FOSTER<br>LANSING, MI 48912   | ●●*: *—** - *508502C | ( 3 )                         | 4,448.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| TRI COUNTY OFFICE ON AGING<br>5303 S. CEDAR STREET, SUITE 1<br>LANSING, MI 48911                           | ●●*: *—** - *508955C | ( 3 )                         | 3,805.                   | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| TRI COUNTY OFFICE ON AGING<br>5303 S. CEDAR STREET, SUITE 1<br>LANSING, MI 48911                           | ●●*: *—** - *508955C | ( 3 )                         | 5,000.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| UNIVERSITY OF MICHIGAN<br>515 E. JEFFERSON<br>ANN ARBOR, MI 48109-1316                                     | ●●*: *—** - *506309C | ( 3 )                         | 10,500.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| VIBRANT COMMUNITIES LLC<br>330 MARSHALL STREET, STE. 300<br>LANSING, MI 48912                              | ●●*: *—** - *506652C | ( 3 )                         | 55,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| WABF/FR. OF WILLIAMSTON PARKS<br>P.O. BOX 116<br>WILLIAMSTON, MI 48895                                     | ●●*: *—** - *509479C | ( 3 )                         | 890.                     | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government                                  | (b) EIN                    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
|---|----------------------------|-------------------------------|--------------------------|-----------------------------------|---|--|------------------------------------|
| WABF/FR. OF WILLIAMSTON PARKS<br>P.O. BOX 116<br>WILLIAMSTON , MI 48895             | ●●*: *—** - *509479C) ( 3) |                               | 10,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| WATER OF LIFE COMMUNITY CHURCH<br>14418 MILLER AVENUE, SUITE K<br>FONTANA, CA 92336 | ●●*: *—** - *501978C) ( 3) |                               | 10,000.                  | 0.                                |   |  | GENERAL SUPPORT                    |
| WILLIAMSTON SCHOOLS FOUNDATION<br>P.O. BOX 70<br>WILLIAMSTON, MI 48895              | ●●*: *—** - *501486C) ( 3) |                               | 6,520.                   | 0.                                |   |  | AGENCY FUND DISTRIBUTION           |
| WILLIAMSTON SCHOOLS FOUNDATION<br>P.O. BOX 70<br>WILLIAMSTON, MI 48895              | ●●*: *—** - *501486C) ( 3) |                               | 7,500.                   | 0.                                |   |  | GENERAL SUPPORT                    |
| WILLIAMSTON THEATRE PROJECT<br>122 S. PUTNAM STREET<br>WILLIAMSTON, MI 48895        | ●●*: *—** - *505080C) ( 3) |                               | 64,250.                  | 0.                                |   |  | GENERAL SUPPORT                    |
|   |                            |                               |                          |                                   |   |  |                                    |
|   |                            |                               |                          |                                   |   |  |                                    |
|   |                            |                               |                          |                                   |   |  |                                    |
|   |                            |                               |                          |                                   |   |  |                                    |

Public Disclosure Copy

**Part III** **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|---------------------------------------|
| COLLEGE SCHOLARSHIPS            | 86                       | 284,567.                 | 0.                                |   |                                       |
|                                 |                          |                          |                                   |   |                                       |
|                                 |                          |                          |                                   |   |                                       |
|                                 |                          |                          |                                   |   |                                       |
|                                 |                          |                          |                                   |   |                                       |

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

GRANTEES ARE REQUIRED TO PROVIDE REPORTS THAT INCLUDE FINANCIAL INFORMATION ABOUT HOW GRANT MONIES WERE SPENT. ALL REQUIRED DOCUMENTATION IS SUBMITTED TO THE CAPITAL REGION COMMUNITY FOUNDATION.

**SCHEDULE J  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees  
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.  
 ▶ Attach to Form 990.  
 ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2018**

Open to Public Inspection

Name of the organization

**CAPITAL REGION COMMUNITY FOUNDATION**

Employer identification number

**\*\* - \*\*\* 6652**

**Part I Questions Regarding Compensation**

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- |   |   |
|---|---|
| First-class or charter travel             | Housing allowance or residence for personal use                                   |
| Travel for companions                     | Payments for business use of personal residence                                   |
| Tax indemnification and gross-up payments | <input checked="" type="checkbox"/> Health or social club dues or initiation fees |
| Discretionary spending account            | Personal services (such as maid, chauffeur, chef)                                 |

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- |   |   |
|---|---|
| <input checked="" type="checkbox"/> Compensation committee          | Written employment contract   |
| Independent compensation consultant                                 | <input checked="" type="checkbox"/> Compensation survey or study                    |
| <input checked="" type="checkbox"/> Form 990 of other organizations | <input checked="" type="checkbox"/> Approval by the board or compensation committee |

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

- a** Receive a severance payment or change-of-control payment? .....
- b** Participate in, or receive payment from, a supplemental nonqualified retirement plan? .....
- c** Participate in, or receive payment from, an equity-based compensation arrangement? .....
- If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

**Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.**

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

- a** The organization? .....
- b** Any related organization? .....
- If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

|           | Yes | No |
|-----------|-----|----|
| <b>1b</b> | X   |    |
| <b>2</b>  | X   |    |
| <b>4a</b> |     | X  |
| <b>4b</b> |     | X  |
| <b>4c</b> |     | X  |
| <b>5a</b> |     | X  |
| <b>5b</b> |     | X  |
| <b>6a</b> |     | X  |
| <b>6b</b> |     | X  |
| <b>7</b>  |     | X  |
| <b>8</b>  |     | X  |
| <b>9</b>  |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title                     |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|--|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
|  |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |  |                         |                                 |   |
| (1) DENNIS FLIEHMAN<br>PRESIDENT & CEO | (i)  | 154,234.   | 0.                                  | 0.                                  | 9,600.   | 26,339.                 | 190,173.                        | 0.  |
|  | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |
|  | (i)  |  |                                     |                                     |  |                         |                                 |   |
|  | (ii) |  |                                     |                                     |  |                         |                                 |   |

Public Disclosure Copy



**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

THE UNIVERSITY CLUB OF EAST LANSING DUES WERE PAID BY THE ORGANIZATION ON BEHALF OF THE PRESIDENT AND CEO FOR BUSINESS MEALS AND MEETINGS. THE PRO-RATA SHARE OF DUES ATTRIBUTABLE TO PERSONAL USE ARE INCLUDED IN W-2 TAXABLE WAGES.

Public Disclosure Copy

**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2018**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization **CAPITAL REGION COMMUNITY FOUNDATION** Employer identification number **\*\*-\*\*\*6652**

**Part I Types of Property**

|  | (a)<br>Check if applicable | (b)<br>Number of contributions or items contributed | (c)<br>Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d)<br>Method of determining noncash contribution amounts |
|--|----------------------------|---|--|---|
| 1 Art - Works of art   |                            |   |  |   |
| 2 Art - Historical treasures                                 |                            |   |  |   |
| 3 Art - Fractional interests                                 |                            |   |  |   |
| 4 Books and publications                                     |                            |   |  |   |
| 5 Clothing and household goods                               |                            |   |  |   |
| 6 Cars and other vehicles                                    |                            |   |  |   |
| 7 Boats and planes   |                            |   |  |   |
| 8 Intellectual property                                      |                            |   |  |   |
| 9 Securities - Publicly traded                               | X                          | 33  | 510,826  | FAIR MARKET VALUE   |
| 10 Securities - Closely held stock                           |                            |   |  |   |
| 11 Securities - Partnership, LLC, or trust interests         |                            |   |  |   |
| 12 Securities - Miscellaneous                                |                            |   |  |   |
| 13 Qualified conservation contribution - Historic structures |                            |   |  |   |
| 14 Qualified conservation contribution - Other               |                            |   |  |   |
| 15 Real estate - Residential                                 |                            |   |  |   |
| 16 Real estate - Commercial                                  |                            |   |  |   |
| 17 Real estate - Other                                       |                            |   |  |   |
| 18 Collectibles  |                            |   |  |   |
| 19 Food inventory  |                            |   |  |   |
| 20 Drugs and medical supplies                                |                            |   |  |   |
| 21 Taxidermy   |                            |   |  |   |
| 22 Historical artifacts                                      |                            |   |  |   |
| 23 Scientific specimens                                      |                            |   |  |   |
| 24 Archeological artifacts                                   |                            |   |  |   |
| 25 Other ( )   |                            |   |  |   |
| 26 Other ( )   |                            |   |  |   |
| 27 Other ( )   |                            |   |  |   |
| 28 Other ( )   |                            |   |  |   |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29**

- 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? **X**
- b If "Yes," describe the arrangement in Part II.
- 31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? **X**
- 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? **X**
- b If "Yes," describe in Part II.
- 33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

|     | Yes | No |
|-----|-----|----|
| 30a |     | X  |
| 31  | X   |    |
| 32a |     | X  |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

**Part II Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, PART I, COLUMN (B):

PART I, COLUMN B REPORTS THE NUMBER OF STOCK CONTRIBUTIONS RECEIVED

(NOT THE NUMBER OF SHARES RECEIVED).

Public Disclosure Copy

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2018**

Open to Public  
Inspection

Name of the organization

CAPITAL REGION COMMUNITY FOUNDATION

Employer identification number

\*\*-\*\*\*6652

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 IS PREPARED BY AN INDEPENDENT OUTSIDE CERTIFIED PUBLIC ACCOUNTING FIRM BASED ON INFORMATION OBTAINED DURING THE ANNUAL AUDIT AND SUPPLEMENTED BY ADDITIONAL INFORMATION SUPPLIED BY MANAGEMENT. THE COMPLETED FORM 990 IS REVIEWED IN DETAIL BY THE PRESIDENT AND CHIEF FINANCIAL OFFICER. ONCE APPROVED, A COPY OF THE COMPLETE FORM 990 IS PROVIDED TO EACH INDIVIDUAL MEMBER OF THE BOARD OF TRUSTEES, INCLUDING THE CHAIR OF THE AUDIT COMMITTEE WHO SPECIFICALLY ACKNOWLEDGES RECEIPT AND APPROVAL. AFTER ANY CONCERNS PRESENTED BY THE BOARD ARE ADDRESSED, THE PRESIDENT SIGNS AND FILES THE RETURN.

FORM 990, PART VI, SECTION B, LINE 12C:

PRIOR TO TAKING A VOTE AT BOARD MEETINGS, TRUSTEES ARE PROVIDED THE OPPORTUNITY TO RECUSE THEMSELVES FROM VOTING ON MATTERS WHERE THERE IS A CONFLICT OF INTEREST, A POTENTIAL CONFLICT OF INTEREST OR ITS APPEARANCE AS STATED IN THE WRITTEN CONFLICT OF INTEREST POLICY. THOSE WHO RECUSE THEMSELVES ARE SO NOTED IN THE BOARD MINUTES.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUSTEES ALSO ACTS AS THE COMPENSATION COMMITTEE WHICH ANNUALLY REVIEWS THE JOB PERFORMANCE OF THE PRESIDENT AND CEO. COMPENSATION CHANGES FOR THE PRESIDENT AND CEO ARE BASED ON THE RESULTS OF THE PERFORMANCE REVIEW, BUDGETARY CONSIDERATIONS, AND COMPENSATION SURVEYS, AND ARE APPROVED BY THE BOARD'S EXECUTIVE COMMITTEE.

A TOTAL BUDGET AMOUNT FOR EMPLOYEE COMPENSATION THAT IS APPROVED BY THE BOARD AS PART OF THE BUDGET APPROVAL PROCESS IS THEN ALLOCATED BY THE

|   |  |
|---|--|
| Name of the organization<br>CAPITAL REGION COMMUNITY FOUNDATION | Employer identification number<br>**-***6652 |
|---|--|

PRESIDENT AND CEO ALONG WITH THE EXECUTIVE VICE PRESIDENT AMONG THE EMPLOYEES BASED UPON PERFORMANCE REVIEWS AND COMPENSATION SURVEYS.

FORM 990, PART VI, SECTION C, LINE 19:

OUR FORMS 990 AND FINANCIAL STATEMENTS ARE AVAILABLE ON OUR WEBSITE. THOSE DOCUMENTS, AS WELL AS OUR BYLAWS, ARTICLES OF INCORPORATION, FORM 1023, IRS DETERMINATION LETTER, AND CONFLICT OF INTEREST POLICY, ARE AVAILABLE UPON REQUEST. IN ADDITION, GUIDESTAR PROVIDES COPIES OF OUR FORMS 990, FINANCIAL DATA, MISSION OBJECTIVES AND LEGITIMACY INFORMATION ON ITS WEBSITE. OUR FORMS 990 AND AUDITED FINANCIAL STATEMENTS ARE ALSO PUBLIC INFORMATION AVAILABLE THROUGH THE MICHIGAN ATTORNEY GENERAL'S OFFICE.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

|                                      |           |
|--------------------------------------|-----------|
| CHANGE IN VALUE OF GIFT ANNUITY      | -29,908.  |
| CHANGE IN VALUE OF AGENCY ENDOWMENTS | -903,205. |
| TOTAL TO FORM 990, PART XI, LINE 9   | -933,113. |

FORM 990, PART VI, SECTION A, LINE 1(A)

EXCEPT AS RESTRICTED BY LAW, OR BY ACTION OF THE BOARD OF TRUSTEES, THE EXECUTIVE COMMITTEE OF THE BOARD MAY EXERCISE ANY OR ALL POWERS AND AUTHORITY OF THE BOARD IN THE MANAGEMENT OF THE BUSINESS AND AFFAIRS OF THE FOUNDATION DURING THE INTERIM PERIOD BETWEEN BOARD MEETINGS. PURSUANT TO MICHIGAN LAW, THE EXECUTIVE COMMITTEE DOES NOT HAVE THE POWER OR AUTHORITY TO AMEND THE FOUNDATION'S ARTICLES OF INCORPORATION; ADOPT AN AGREEMENT OF MERGER OR CONSOLIDATION; AMEND THE BYLAWS OF THE FOUNDATION; FILL VACANCIES IN THE BOARD; OR FIX COMPENSATION OF THE TRUSTEES FOR SERVING ON THE BOARD OR ON A COMMITTEE.

**SCHEDULE R  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990.

▶ Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2018**

Open to Public Inspection

Name of the organization **CAPITAL REGION COMMUNITY FOUNDATION** Employer identification number **\*\*-\*\*\*6652**

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable)<br>of disregarded entity              | (b)<br>Primary activity                     | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling<br>entity |
|---|---|---|---------------------|---------------------------|-------------------------------------|
| VIBRANT COMMUNITIES, LLC - **-*****<br>330 MARSHALL ST STE 300<br>LANSING, MI 48912 | CONSTRUCTION OF LOCAL<br>COMMUNITY PROJECTS | MICHIGAN  | 3.                  | 7,866.                    |                                     |
|   |   |   |                     |                           |                                     |
|   |   |   |                     |                           |                                     |
|   |   |   |                     |                           |                                     |
|   |   |   |                     |                           |                                     |
|   |   |   |                     |                           |                                     |
|   |   |   |                     |                           |                                     |
|   |   |   |                     |                           |                                     |
|   |   |   |                     |                           |                                     |
|   |   |   |                     |                           |                                     |

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN<br>of related organization | (b)<br>Primary activity | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status (if section<br>501(c)(3)) | (f)<br>Direct controlling<br>entity | (g)<br>Section 512(b)(13)<br>controlled<br>entity? |    |
|--|-------------------------|---|-------------------------------|---|-------------------------------------|--|----|
|  |                         |   |                               |   |                                     | Yes  | No |
|  |                         |   |                               |   |                                     |  |    |
|  |                         |   |                               |   |                                     |  |    |
|  |                         |   |                               |   |                                     |  |    |
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|  |                         |   |                               |   |                                     |  |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN<br>of related organization | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 512-514) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of Schedule<br>K-1 (Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|--|-------------------------|---|-------------------------------------|---|---------------------------------|--|---|----|---|---|----|--------------------------------|
|  |                         |   |                                     |   |                                 |  | Yes                                     | No |   | Yes                                       | No |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |
|  |                         |   |                                     |   |                                 |  |   |    |   |   |    |                                |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN<br>of related organization | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section<br>512(b)(13)<br>controlled<br>entity? |    |
|--|-------------------------|---|-------------------------------------|--|---------------------------------|--|--------------------------------|---|----|
|  |                         |   |                                     |  |                                 |  |                                | Yes   | No |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
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|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
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|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |

**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of **(i)** interest, **(ii)** annuities, **(iii)** royalties, or **(iv)** rent from a controlled entity .....
- b** Gift, grant, or capital contribution to related organization(s) .....
- c** Gift, grant, or capital contribution from related organization(s) .....
- d** Loans or loan guarantees to or for related organization(s) .....
- e** Loans or loan guarantees by related organization(s) .....
- f** Dividends from related organization(s) .....
- g** Sale of assets to related organization(s) .....
- h** Purchase of assets from related organization(s) .....
- i** Exchange of assets with related organization(s) .....
- j** Lease of facilities, equipment, or other assets to related organization(s) .....
- k** Lease of facilities, equipment, or other assets from related organization(s) .....
- l** Performance of services or membership or fundraising solicitations for related organization(s) .....
- m** Performance of services or membership or fundraising solicitations by related organization(s) .....
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....
- o** Sharing of paid employees with related organization(s) .....
- p** Reimbursement paid to related organization(s) for expenses .....
- q** Reimbursement paid by related organization(s) for expenses .....
- r** Other transfer of cash or property to related organization(s) .....
- s** Other transfer of cash or property from related organization(s) .....

|           | Yes | No |
|-----------|-----|----|
| <b>1a</b> |     |    |
| <b>1b</b> |     |    |
| <b>1c</b> |     |    |
| <b>1d</b> |     |    |
| <b>1e</b> |     |    |
| <b>1f</b> |     |    |
| <b>1g</b> |     |    |
| <b>1h</b> |     |    |
| <b>1i</b> |     |    |
| <b>1j</b> |     |    |
| <b>1k</b> |     |    |
| <b>1l</b> |     |    |
| <b>1m</b> |     |    |
| <b>1n</b> |     |    |
| <b>1o</b> |     |    |
| <b>1p</b> |     |    |
| <b>1q</b> |     |    |
| <b>1r</b> |     |    |
| <b>1s</b> |     |    |

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

|     | (a)<br>Name of related organization | (b)<br>Transaction type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|-----|-------------------------------------|-------------------------------|------------------------|--|
| (1) |                                     |                               |                        |  |
| (2) |                                     |                               |                        |  |
| (3) |                                     |                               |                        |  |
| (4) |                                     |                               |                        |  |
| (5) |                                     |                               |                        |  |
| (6) |                                     |                               |                        |  |





**Part VII** Supplemental Information.

Provide additional information for responses to questions on Schedule R. See instructions.

Lined area for supplemental information.

Public Disclosure Copy

Form **8879-EO**

# IRS e-file Signature Authorization for an Exempt Organization

OMB No. 1545-1878

For calendar year 2018, or fiscal year beginning \_\_\_\_\_, 2018, and ending \_\_\_\_\_, 20\_\_\_\_

# 2018

Department of the Treasury  
Internal Revenue Service

▶ **Do not send to the IRS. Keep for your records.**  
▶ **Go to [www.irs.gov/Form8879EO](http://www.irs.gov/Form8879EO) for the latest information.**

Name of exempt organization

Employer identification number

**CAPITAL REGION COMMUNITY FOUNDATION**

**\*\* - \*\*\* 6652**

Name and title of officer

**DENNIS FLIEHMAN  
PRESIDENT & CEO**

### Part I Type of Return and Return Information (Whole Dollars Only)

Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line **1a, 2a, 3a, 4a, or 5a**, below, and the amount on that line for the return being filed with this form was blank, then leave line **1b, 2b, 3b, 4b, or 5b**, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. **Do not** complete more than one line in Part I.

|   |  |                             |
|---|--|-----------------------------|
| <b>1a</b> Form 990 check here ▶ <input checked="" type="checkbox"/> | <b>b Total revenue</b> , if any (Form 990, Part VIII, column (A), line 12) ..... | <b>1b</b> <u>8,266,033.</u> |
| <b>2a</b> Form 990-EZ check here ▶ <input type="checkbox"/>         | <b>b Total revenue</b> , if any (Form 990-EZ, line 9) .....                      | <b>2b</b> _____             |
| <b>3a</b> Form 1120-POL check here ▶ <input type="checkbox"/>       | <b>b Total tax</b> (Form 1120-POL, line 22) .....                                | <b>3b</b> _____             |
| <b>4a</b> Form 990-PF check here ▶ <input type="checkbox"/>         | <b>b Tax based on investment income</b> (Form 990-PF, Part VI, line 5) .....     | <b>4b</b> _____             |
| <b>5a</b> Form 8868 check here ▶ <input type="checkbox"/>           | <b>b Balance Due</b> (Form 8868, line 3c) .....                                  | <b>5b</b> _____             |

### Part II Declaration and Signature Authorization of Officer

Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2018 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal.

**Officer's PIN: check one box only**

I authorize MANER COSTERISAN PC to enter my PIN 12345  
ERO firm name Enter five numbers, but do not enter all zeros

as my signature on the organization's tax year 2018 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2018 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Officer's signature ▶ \_\_\_\_\_ Date ▶ \_\_\_\_\_

### Part III Certification and Authentication

**ERO's EFIN/PIN.** Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

**38015723456**

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2018 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ MANER COSTERISAN PC Date ▶ 09/18/19

**ERO Must Retain This Form - See Instructions  
Do Not Submit This Form to the IRS Unless Requested To Do So**

LHA For Paperwork Reduction Act Notice, see instructions.

Form **8879-EO** (2018)

823051 10-26-18

# Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury  
Internal Revenue Service

▶ **File a separate application for each return.**  
▶ **Go to [www.irs.gov/Form8868](http://www.irs.gov/Form8868) for the latest information.**

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit [www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits](http://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits).

**Automatic 6-Month Extension of Time.** Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

|  | Enter filer's identifying number   |  |
|--|--|--|
| <b>Type or print</b>   | Name of exempt organization or other filer, see instructions.<br><b>CAPITAL REGION COMMUNITY FOUNDATION</b>          | Employer identification number (EIN) or<br><b>**-***6652</b> |
| File by the due date for filing your return. See instructions. | Number, street, and room or suite no. If a P.O. box, see instructions.<br><b>330 MARSHALL STREET, NO. 300</b>        | Social security number (SSN)                                 |
|  | City, town or post office, state, and ZIP code. For a foreign address, see instructions.<br><b>LANSING, MI 48912</b> |  |

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 | 1

| Application Is For                       | Return Code | Application Is For                | Return Code |
|--|-------------|-----------------------------------|-------------|
| Form 990 or Form 990-EZ                  | 01          | Form 990-T (corporation)          | 07          |
| Form 990-BL                              | 02          | Form 1041-A                       | 08          |
| Form 4720 (individual)                   | 03          | Form 4720 (other than individual) | 09          |
| Form 990-PF                              | 04          | Form 5227                         | 10          |
| Form 990-T (sec. 401(a) or 408(a) trust) | 05          | Form 6069                         | 11          |
| Form 990-T (trust other than above)      | 06          | Form 8870                         | 12          |

**KRISTIN ROGERS**

- The books are in the care of ▶ **330 MARSHALL STREET, SUITE 300 - LANSING, MI 48912**  
Telephone No. ▶ **(517) 272-2870** Fax No. ▶ \_\_\_\_\_
- If the organization does not have an office or place of business in the United States, check this box  ▶
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) \_\_\_\_\_. If this is for the whole group, check this box . If it is for part of the group, check this box  and attach a list with the names and EINs of all members the extension is for.

**1** I request an automatic 6-month extension of time until **NOVEMBER 15, 2019**, to file the exempt organization return for the organization named above. The extension is for the organization's return for:  
▶  calendar year **2018** or  
▶ tax year beginning \_\_\_\_\_, and ending \_\_\_\_\_.

**2** If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return  
Change in accounting period

|   |           |    |    |
|---|-----------|----|----|
| <b>3a</b> If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.                                   | <b>3a</b> | \$ | 0. |
| <b>b</b> If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. | <b>3b</b> | \$ | 0. |
| <b>c Balance due.</b> Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.              | <b>3c</b> | \$ | 0. |

**Caution:** If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.